

7. Voting on persons shall be conducted by closed ballot papers without signatures, whereas voting on other matters shall be conducted verbally unless the Chairman of the Meeting determines otherwise without any objection based on the majority vote of the person present.
 8. The Board of Directors may also take valid decisions without holding a Board of Directors Meeting provided that all members of the Board of Directors have been notified in writing and all members of the Board of Directors have given their approval regarding the proposal submitted in writing and signed the agreement in writing and signed the agreement circularly. Decisions taken in this way have the same force as decisions legally taken at a Board of Directors Meeting.
 9. Every member of the Board of Directors who personally in any way, either directly or indirectly, has an interest in a transaction, contract or proposed contract in which the Company is a party must declare the nature of his interest at a Board of Directors Meeting and is therefore not entitled to participate. in voting on matters relating to the transaction or contract
 10. Decisions of the Board of Directors taken in accordance with the Work Guideline and Manual are binding and are the responsibility of all members of the Board of Directors.
4. A copy of the minutes of the meeting must be given to each member of the Board of Directors, whether the person concerned is present or not present at the Board of Directors meeting.
 5. Original minutes of Board of Directors meetings must be documented and kept by the Company.
 6. The number of board meetings and the number of attendance of each member of the Board of Directors must be submitted in the Annual Report.

Board of Directors Meeting Plan

The Board of Directors meeting plan based on the Company's Articles of Association, has agreed that the Board of Directors Meetings in 2024 will be held at least 1 (one) time per month and/ or as needed. The Board of Directors also holds meetings with the Committees under the Board of Directors which are scheduled according to the need.

The Board of Directors must hold regular Board of Directors meetings at least 1 (one) time every month or what is called the Scheduled Board of Directors Meeting (ALCO Meeting and Performance Review). The agenda discussed at least includes:

1. Preparation of Bank Business Plan (RBB) and Company Budget Work Plan (RKAP).
2. Regularly review the Company's performance.
3. Implementation of the APU, PPT and PPPSPM Programs.
4. Implementation of Corporate Governance and Follow-up on Internal and External Audit findings.

The Board of Directors must plan the Scheduled Meeting of the Board of Directors for the following year before the end of the financial year. Scheduled meetings of the Board of Directors must be attended by at least 2/3 of the total members of the Board of Directors.

Invitations to meetings of the Board of Directors are made in writing and delivered directly to each member of the Board of Directors no later than 5 (five) days before the meeting is held. Meeting materials are delivered to the meeting participants no later than 5 (five) working days before the meeting is held via email or other electronic means.

Meeting Results

1. The results of the meeting must be stated in the Minutes of Meeting which contain everything discussed and decided at the meeting, including but not limited to opinions developed at the meeting, both supporting and unsupportive opinions or different opinions (dissenting opinions), as well as the reasons for the absence of members of the Board of Directors, if there are. The minutes of the meeting must be drawn up by someone present at the meeting appointed by the Chairman of the Meeting and then signed by all members of the Board of Directors present and submitted to all members of the Board of Directors
2. In the event that there is a member of the Board of Directors who does not sign the Minutes of meeting, the person concerned shall write the reasons in a separate letter attached to the Minutes of Meeting.
3. Minutes of Directors' Meetings are valid evidence for members of the Board of Directors and for third parties regarding the decisions taken at the meeting in question.

Internal Meeting of the Board of Directors

Throughout 2023, the agenda, dates, and participants of the internal meetings of the Board of Directors are as follows.

Table of Internal Meetings of the Board of Directors

Director Meeting Number	Date	Topics					
			HK	NPN	OFR	SWB	HRG
1	January 3, 2023	General Agenda	Paid leave	√		√	√
2		Proposed Collegial KPI for 2023	Paid leave	√		√	√
3		ALCO	Paid leave	√		√	√
4	January 9, 2023	General Agenda	√	√		√	√
5	January 16, 2023	Performance Review December 2022	√	√		√	√
6		General Agenda	√	√		√	√
7	January 17, 2023	Risk Management Committee	√	√		√	√
8		Audit of Financial Reports Position December 2022	√	√		√	√
9	January 24, 2023	Update on Audit Report for Financial Year 2022 and Update on BPK Audit Findings	√	√		√	√
10		Proposed Update to the 2023 GMS Agenda	√	√		√	√
11		Proposed Changes/Additions to Bank BTN Contact Center Access Numbers	√	√		√	√
12		HCMD material: Talent Mobility	√	√		√	√
13	January 25, 2023	Preparation of Strategy, Priorities and Roadmap for HCBP Implementation	√	√		√	√
14		ALCO	√	√		√	√
15	January 30, 2023	General Agenda	√	Paid leave		√	√
16	January 31, 2023	Risk Management Committee	√	Paid leave		√	Service
17	February 6, 2023	General Agenda	√	Paid leave		√	√
18	February 10, 2023	Development of Audit of Financial Reports for 2022	√	√		√	Service
19	13 February 2023	Loan At Risk (LAR) Projections for 2023 Credit and Financing	√	√		√	√
20	February 20, 2023	General Agenda	√	√		√	√
21		HCMD Material: Extension of SEVP Wholesale Banking	√	√		√	√
22		HCMD material: Nominated Talent Bank BTN in 2023	√	√		√	√
24	February 28, 2023	ALCO	√	√		√	√
25		Update Progress of AI Fatih Project	√	√		Permission	√
26		Project Roadmap and HC Strategy 2023 - 2025	√	√		√	√
27	March 6, 2023	Work Unit KPI Assessment for 2022	√	Permis- sion		√	√
28		Update on SBU BTN Project Progress	√	√		√	√
29	March 8, 2023	Meeting of the Founders, Supervisory Board & Management of Dapen	√	√		√	√
30		HCMD Material: Sanctions and Disciplinary Committee	√	√		√	√
31	March 13, 2023	IT Steering Committee (KPTI)					
32		General Agenda	√	Sick		√	√
33	March 16, 2023	ALCO	√	Sick		√	√
34		Internal Directors	0	√	0	√	√

Attendance										Quorum
JSM	ENR	AND	EW	NRP	HP	BY	ASN	ASN		
√	Paid leave	Paid leave	√	√		√	√	8	8	
√	Paid leave	Paid leave	√	√		√	√	8	8	
√	Paid leave	Paid leave	√	√		√	√	8	8	
√	√	√	√	√		√	√	11	11	
√	√	√	√	√		√	√	11	11	
√	√	√	√	√		√	√	11	11	
√	√	Service	√	√		√	√	10	10	
√	√	√	√	√		√	√	11	11	
√	√	√	√	√		√	√	11	11	
√	√	√	√	√		√	√	11	11	
√	√	√	√	√		√	√	11	11	
√	√	√	√	√		√	√	11	11	
√	√	√	√	√		√	√	11	11	
√	√	√	√	√		√	√	10	10	
Service	√	√	√	Service		√	√	7	7	
√	√	√	√	√		√	√	10	10	
√	Service	√	√	√		√	√	9	9	
√	√	√	√	Sick		Service	√	9	9	
√	√	√	√	√		√	√	11	11	
√	√	√	√	√		√	√	11	11	
√	√	√	√	√		√	√	11	11	
√	Permission	√	√	√		√	√	10	10	
√	√	√	√	√		√	√	10	10	
√	Permission	√	√	√		√	√	10	10	
√	√	√	√	√		√	√	10	10	
Paid leave	√	√	√	√		√	√	10	10	
Paid leave	√	√	√	√		√	√	10	10	
Paid leave	Permission	√	√	√		√	√	9	9	
√	√	√	√	√		√	√	10	10	
√	√	√	√	√		√	√	10	10	
√	√	√	√	√	0	√	√	10	10	

Director Meeting Number	Date	Topics							
			HK	NPN	OFR	SWB	HRG		
35	March 17, 2023	HCMD Material: Performance Assessment of L1, Head of Division, Regional Office and Head of District and Determination of Production Services for Financial Year 2022		√	√	√	√		
36	March 20, 2023	General Agenda		√	√	√	√		
37		Application for Approval in Principle for Beauty Contest Winners Procurement of Consultants for Planning the Construction of BTN Office Buildings Jl. Pringgokusuman Yogyakarta and Purchase of BTN Operational Land		√	√	√	√		
38		Update Viral Customer Videos and LPS		√	√	√	√		
39		Determination of Cost of Credit in 2023		√	√	√	√		
40		Audit Progress Audit BPK			√	Permis- sion	√	√	
41	March 27, 2023	General Agenda		√	Permis- sion	√	√		
42		RBC Implementation Progress Update		√	Permis- sion	√	√		
43		KCP Productivity Management			√	Permis- sion	√	√	
44		Update Status of Mobile Banking and EDC			√	Permis- sion	√	√	
45		BI Fines Update			√	√	√	√	
46		Proposed Committees Under the Board of Directors			√	√	√	√	
47		Proposed Changes to Organizational Structure and Divisional Sectors			√	√	√	√	
48	March 28, 2023	HCMD Material		√	√	√	√		
49		HCMD Material		√	√	√	√		
50		Performance Review February 2023 and Prognosis March 2023			√	√	√	√	
51	March 29, 2023	HCMD Material: Talent Mobility		√	√	√	√		
52		HCMD Material: Sanctions and Disciplinary Committee		√	√	√	√		
53	April 3, 2023	General Agenda		√	√	√	√		
54		Debtor Watchlist Management CAMD2, CMBD, CSTD		√	√	√	√		
55		Steerco Decision Update for Single Relationship Model Corporate Segment			√	√	√	√	
56		Project Job Evaluation & Grading Structure			√	√	√	√	
57		Proposed 2023 Target Projections regarding Cost of Credit			√	√	√	√	
58	April 4, 2023	Updates on Wealth Management and Bunding Programs and Updates on Mortgage Development Strategies for Segments above 1 M		√	√	√	√		
59		Risk Management Committee Meeting		√	√	√	√		
60		Financial Report as of March 31, 2023		√	√	√	√		
61	April 10, 2023	ALCO Special		√	√	√	√		
62		HC Committee: Talent Mobility		√	√	√	√		
63		General Agenda		√	√	√	√		
64		Subsidized KPR Strategy for 2023		√	√	√	√		
65		Update on Cawang KC Customer Complaints Handling		√	√	√	√		
66		LAT Certificate Completion Performance		√	√	√	√		
67		Discussion of Retail Forex Sales Strategy		√	√	√	√		
68	April 11, 2023	Consumer Loan Sales with Institutional and Corporate Banking		√	√	√	√		
69		Update Project Transaction Banking & High Yield Loan		√	√	√	√		
70	April 17, 2023	ALCO		√	√	√	√		
72		ALCO Special		√	√	√	√		



Director Meeting Number	Date	Topics						
			HK	NPN	OFR	SWB	HRG	
73		Pilot Project Business Ecosystem		√	√	√	√	
74		Trade Services Sales Strategy		√	√	√	√	
75		Follow-up to the KBUMN Ministerial Regulation		√	√	√	√	
76	April 18, 2023	Risk Management Committee		√	√	√	√	
77	April 26, 2023	Update on Cawang KC Customer Complaints Handling		√	√	√	√	
78		Securing Priority Transactions and Large Institutions		√	√	√	√	
79		General Agenda		√	√	√	√	
80	May 2, 2023	BTN Mobile Banking Conversion Update to New Mobile Banking		√	√	√	√	
81		Presentation of the Final Report on the UUS Separation Study by Deloitte Consultants		√	√	√	√	
82		Proposed Cash Management Management and Sales Organization to Customers		√	√	√	√	
83		Update on Progress of Implementation of Centralization and Digitalization of Credit Document Governance in 2023		√	√	√	√	
84		Implementation of the Leadership Forum		√	√	√	√	
85		Centralization of PC and Laptop Procurement			Permis- sion	√	√	√
86	May 8, 2023	Proposed Replacement Director Composition		Permis- sion	√	√	√	
87		KCP UMKM Partner Progress Update		Permis- sion	√	√	√	
88		Fulfillment and Strategy for Improving HR Quality in 2023		√	√	√	√	
89		Consumer NPL Performance and NPL Prognosis for May 2023		√	√	√	√	
90	General Agenda		√	√	√	√		
91	May 10, 2023	Performance Review for April 2023		√	√	√	√	
92		Proposed Improvements to BPI Collection			Service	√	√	√
93	May 11, 2023	Proposed Organizational Efficiency for CAMD 1 and CAMD 2		√	√	√	√	
94	May 15, 2023	Branch Productivity		√	√	√	√	
95		Upgrade Core Banking Sharia		√	√	√	√	
96		General Agenda		√	√	√	√	
97	May 16, 2023	ALCO		√	√	√	√	
98	May 22, 2023	Proposed Covid 19 Restructuring Policy and Recurrent Restructuring		√	√	√	√	
99		Update on Legal Cases in Cawang 1 and Cawang 2 Cases		√	√	√	√	
100		Application for Permit for Centralized PC and Laptop Procurement Principles		√	√	√	√	
101		Bank BTN Communication Strategy		√	√	√	√	
102		Material for Proposed Protocol for Resolving Customer Complaints via Social Media and Electronic Media		√	√	√	√	
103	May 23, 2023	IT Steering Committee Meeting (KPTI)		√	√	√	√	
104	May 29, 2023	ALCO Special		√	√	√	√	
105		Acceleration of the Goods and Services Procurement Process		Permis- sion	√	√	√	
106		Regulatory Fines 2022 - 2023		Permis- sion	√	√	√	

Attendance										Quorum
JSM	ENR	AND	EW	NRP	HP	BY	ASN	ASN		
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
Permission	√	√	√	√	√	√	√	√	10	10
Permission	√	√	√	√	√	√	√	√	10	10
√	√	√	√	√	√	√	√	√	11	11
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
Service	Service	√	√	√	√	√	√	√	10	10
Service	√	√	√	Service	√	√	√	√	9	9
√	√	√	√	√	√	√	0	√	11	11
√	√	√	√	Service	√	√	√	√	11	11
√	√	√	√	Service	√	√	√	√	11	11
√	√	√	√	Service	√	√	√	√	11	11
√	√	√	√	Service	√	√	√	√	11	11
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	11	11
√	√	√	√	√	√	√	√	√	11	11

Director Meeting Number	Date	Topics						
			HK	NPN	OFR	SWB	HRG	
107		Handling Legal Issues in 2023		√	√	√	√	
108		HCMD material		√	√	√	√	
109		Risk Management Committee Meeting		√	√	√	√	
110	June 5, 2023	Close the Book of Financial Reports and Revision of the 2023 RKAP		√	Permis- sion	√	√	
111		Update Project Strategic Business Unit		√	Permis- sion	Service	√	
112	June 12, 2023	Passive Credit Management		√	√	√	√	
113		Project Update to Accelerate Account Opening and CIF		√	√	√	√	
114		Revision of RKAP 2023		√	√	√	√	
115		KPI and SMK Employee Alignment		√	√	√	√	
116	June 13, 2023	Implementation of Internalization of the Bank BTN Corporate Culture Program		√	√	√	√	
117		Performance Review May 2023		√	√	Permission	√	
118		ALCO Special Liquidity		√	√	√	√	
119	June 19, 2023	Management Review Meeting (RTM)		Permis- sion	√	√	Permission	
120		Renovation Design for Floors 21, 22, 23 and BTN Tower Lobby		Permis- sion	√	√	Permission	
121		Update on Bank BTN Office Network Classification		√	√	√	Permission	
122		Update on Legal Aspects of Project Tiger		√	√	√	Permission	
123		Acceleration of the Goods and Services Procurement Process		√	√	√	Permission	
124		General Agenda		√	√	√	Permission	
125	June 20, 2023	ALCO		√	√	√	√	
127	June 26, 2023	Classification of Bank BTN Branch Office Network		√	√	√	√	
128		Application for Permit for the Principle of Centralization of Building Management Procurement, Application for Site Plan Approval for Gandul Land and Approval of Pringgokusuman Land Design		√	√	√	√	
129		Ecosystem Piloting Progress Update		√	√	√	√	
130	Juli 3, 2023	Proposed Policy for the Authority to Decide on Transfers		√	√	√	√	
131		Athlete Mortgage		√	√	√	√	
132	July 4, 2023	Risk Management Committee Meeting		√	√	√	Permission	
133		Position Financial Report June 2023		√	√	√	Permission	
134		HCMD material		√	√	√	√	
135	July 10, 2023	Update Branch Productivity		√	√	√	√	
136		Piloting Auto Defrost Repair		√	√	√	√	
137		Al Fatih Project Update		√	√	√	√	
138	July 11, 2023	ALCO		√	√	√	√	
139	July 17, 2023	Update Progress Project Single Relationship Model RM Corporate Segment		Permis- sion	Permis- sion	√	√	
140		Update on BPI SME and MSME Process Center		Permis- sion	√	√	√	
141		Performance Review June 2023		Permis- sion	√	√	√	
142		Internal Directors		Permis- sion	√	√	√	

Attendance										Quorum
JSM	ENR	AND	EW	NRP	HP	BY	ASN	ASN	ASN	
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	11	11
✓	Service	✓	✓	✓	✓	✓	✓	✓	9	9
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	11	11
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	Permission	✓	9	9
✓	✓	✓	✓	✓	✓	✓	Permission	✓	9	9
✓	✓	✓	✓	✓	✓	✓	✓	✓	11	11
✓	✓	✓	✓	✓	✓	✓	✓	✓	11	11
✓	✓	✓	✓	✓	✓	✓	✓	✓	11	11
✓	✓	✓	✓	✓	✓	✓	✓	✓	11	11
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	11	11
✓	✓	✓	✓	✓	✓	✓	Paid leave	✓	11	11
✓	✓	✓	✓	✓	✓	✓	Paid leave	✓	11	11
✓	✓	✓	✓	✓	✓	✓	Paid leave	✓	10	10
✓	✓	✓	✓	✓	✓	✓	Paid leave	✓	10	10
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	✓	✓	✓	✓	✓	✓	12	12
✓	✓	✓	Permission	✓	Permission	✓	✓	✓	8	8
✓	✓	✓	Permission	✓	Permission	✓	✓	✓	9	9
✓	✓	✓	Permission	✓	Permission	✓	✓	✓	9	9
✓	✓	✓	Permission	✓	Permission	✓	✓	✓	9	9



Director Meeting Number	Date	Topics						
			HK	NPN	OFR	SWB	HRG	
143	July 21, 2023	Passive Consumer Credit Recovery and Rescue Strategy		√	√	√	√	
144	July 24, 2023	General Agenda		√	√	√	√	
145		Discussion of OJK Letter Regarding Asset Sales		√	√	√	√	
146		Wincor ATM Vandalism Case		√	√	√	√	
147		Submission of Cost and Benefit Analysis Results and Centralized PIP Building Management Procurement		√	√	√	√	
148		BTN Directors' Reporting			Permis- sion	√	Permission	√
149	July 31, 2023	Utilization of Directors' Official Residence		Permis- sion	√	Permission	√	
150		Al Fatih Project Progress Update		Permis- sion	√	Permission	√	
151		Materi HCMD (Talent Mobility)		Permis- sion	√	Permission	√	
152		Implementasi Job Grade Bank BTN		√	√	√	√	
153		General Agenda		√	√	√	√	
154	August 7, 2023	General Agenda		√	√	√	Service	
155		Updates on Consumer Credit Quality Performance		√	√	√	Service	
156		Discussion of Retail Forex Sales Achievements and Strategies		√	√	√	Service	
157	August 9, 2023	Performance Review July 2023		√	√	√	√	
158		ALCO		√	√	√	√	
159	August 11, 2023	Changes in CAMD Organizational Structure		√	√	√	√	
160		Materi HCMD (Talent Mobility)		√	√	√	√	
161	August 14, 2023	KC Banjarmasin Forex Case		√	√	√	√	
162		ALCO Limited		√	√	√	√	
163		Fraud Protocol		√	√	√	√	
164		Penginan KU 4, KU 6 and KK Board of Directors' Code of Conduct		√	√	√	√	
165		Changes in Remuneration for Directors and Board of Commissioners		√	√	√	√	
166		General Agenda		√	√	√	√	
167	August 21, 2023	Update on SME and Commercial Credit Portfolio		√	√	√	Permission	
168		Update on the Banjarmasin KC Foreign Exchange Case		√	√	√	Permission	
169		Optimizing KCP Productivity		√	√	√	Permission	
170	August 23, 2023	Meeting of the Board of Directors with the Board of Commissioners		√	√	√	√	
171	August 28, 2023	General Agenda		√	√	√	√	
172		Prioritization of Procurement of Goods and Services		√	√	√	√	
173		HCMD material		√	√	√	√	
174		Proposed Changes to the Authority for Employee Disciplinary Sanctions		√	√	√	√	
175		Retail TPF Achievement Strategy in 2023		√	√	√	√	
176	August 31, 2023	KPTI		√	√	√	√	
177	September 5, 2023	General Agenda		√	√	√	Permission	
178		Revamp Website BTN		√	√	√	Permission	
179		Update on Progress of BTN Tower 2		√	√	Permission	Permission	

Director Meeting Number	Date	Topics						
			HK	NPN	OFR	SWB	HRG	
180		Update on BTN and IFG Life Partnership Collaboration Progress		√	√	Permission	Permission	
181	September 11, 2023	Network Development Plan		√	√	√	√	
182		Bank BTN's Significant Findings in 2023		√	√	√	√	
183		Liquidity Buffer Institution Customers		√	√	√	√	
184		SBU Project Update		√	√	√	√	
185		Accelerating the Achievement of Subsidized KPR Realization in 2023		√	Service	√	√	
186		Risk Management Committee			Service	√	Service	Service
187	September 12, 2023	Performance Review for August 2023		Service	√	Service	Service	
188		ALCO		√	√	√	√	
189	September 25, 2023	General Agenda		√	√	√	√	
190		Jalin ATM and EDC Merchant updates		√	√	√	√	
191		HCMD material		√	√	√	√	
192		ALCO		√	√	√	√	
193	September 26, 2023	Risk Management Committee		√	Permis- sion	√	Permission	
194	2 October 2023	General Agenda		√	√	Education	Permission	
195		Update on Commercial Bank Governance Provisions Regarding the Issuance of POJK 17/2023		√	√	Education	Permission	
196		Market Insight Aspirations Regarding BBTN Share Prices		√	√	Education	√	
197		Gathering of Directors' & SEVP's Aspirations Regarding the 2024 RKAP		√	√	Education	√	
198		HCMD material		√	√	Education	√	
199		HCMD material		√	√	Education	√	
200	October 9, 2023	General Agenda		√	√	Education	√	
201		KCP Optimization Update		√	√	Education	√	
202		Update regarding Guarantee Fund		√	√	Education	√	
203		Anticipate and Secure Ransomware Attacks		√	√	Education	√	
204	October 10, 2023	Performance Review September 2023		√	√	Education	√	
205		ALCO		√	√	Education	√	
206	October 16, 2023	Update on Purchase Progress of BTN Tower 2		√	√	√	√	
207		Bank BTN Investment Plan in Venture Fund Products		√	√	√	√	
208		Review Struktur Grade BTN dan Kewenangan Memutus Mutasi		√	√	√	√	
210	October 24, 2023	General Agenda		√	√	√	√	
211		Update & Performance Cash Management		√	√	√	√	
212		Proposed Speed Up Implementation of the End State Phase HCBP Organizational Structure		√	√	Permission	√	
213		HCMD Committee		√	√	Permission	√	
214		ALCO		√	√	Permission	√	
215		October 30, 2023	Socialization of Company Document Standardization		√	√	√	Permission
216	Proposed RKAP for 2024			√	√	√	Permission	

Attendance										Quorum
JSM	ENR	AND	EW	NRP	HP	BY	ASN	ASN		
	√	√	Permission	√	√	√	√	√	9	9
	√	√	√	√	Service	√	√	√	11	11
	√	√	√	√	Service	√	√	√	11	11
	√	√	√	√	Service	√	√	√	11	11
	√	√	√	√	Service	√	√	√	11	11
	√	√	√	√	Service	√	√	√	11	11
	√	√	√	√	√	√	√	√	9	9
	√	√	√	√	√	√	√	√	9	9
	√	√	√	√	√	√	√	√	12	12
	√	√	√	√	√	√	√	Permission	11	11
	√	√	√	√	√	√	√	Permission	11	11
	√	√	√	√	√	√	√	Permission	11	11
	√	√	Permission	√	√	√	√	Permission	10	10
	Permission	√	Permission	√	Permission	√	√	√	7	7
	√	√	√	√	√	√	√	√	10	10
	√	√	√	√	√	√	√	√	10	10
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	12	12
	√	√	√	√	√	√	√	√	12	12
	√	√	√	√	√	√	√	√	12	12
	√	√	√	√	√	√	√	√	12	12
	√	√	√	√	√	√	√	√	12	12
	√	√	√	√	√	√	√	√	12	12
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	√	√	11	11
	√	√	√	√	√	√	Education	Sick	9	9
	√	√	√	√	√	√	Education	Sick	9	9



Director Meeting Number	Date	Topics					
			HK	NPN	OFR	SWB	HRG
217	November 30, 2023	Corporate Uniform Design for 2024		√	√	√	√
218		Consumer Credit Quality Update Position 31 October 2023		√	√	√	√
219	November 8, 2023	Special Agenda		√	√	√	√
220		Bank BTN Organizational Structure for 2024		√	√	√	√
221		2024 Business Plan		√	√	√	√
222	November 13, 2023	BTN 2 Tower Purchase Plan		√	√	√	√
223		Bank BTN Pension Fund Business Plan for 2024		√	√	√	√
224		Management Review Meeting (RTM)		√	√	√	√
225	November 14, 2023	General Agenda		√	√	Service	√
226		Performance Review October 2023		√	√	√	√
227		ALCO		√	√	√	√
228	November 20, 2023	General Agenda		√	√	Service	√
229		Limited Review of Financial Reports as of 30 September 2023		√	√	Service	√
230		Special Audit of the Kring KC Palembang Case		√	√	Service	√
231		Discussion of Occupational Safety and Health Management System Management		√	√	Service	√
232	November 21, 2023	Proposed RAKB for 2024		√	√	Service	√
233		HCMD Committee		√	√	Service	√
234		KPTI		√	√	√	√
235	November 27, 2023	Submission of 10 Strategic Initiatives for 2024		√	√	√	√
236	November 28, 2023	ALCO		√	√	√	√
237	December 4, 2023	Sharia Banking Roadmap		√	√	√	√
238		Financial Statements November 2023		Permis- sion	√	√	√
239		Update on the Novation Credit Progress of Priyek East Point and Randu Alas		Permis- sion	√	√	√
240	December 11, 2023	Col 2 Drop Strategy		√	√	√	√
241		General Agenda		√	√	√	√
242		Evaluation Report on the Effectiveness of Implementation of the 2023 APU, PPT & PPPSPM Program as Part of Active Supervision of the Board of Directors in accordance with POJK Number 8 of 2023		√	√	√	√
243		Update Liquidity Conditions		√	√	√	√
244		Transfer of Guarantee Funds to Escrow Account		√	√	√	√
245		OJK Audit Follow-up		√	√	√	√
246		General Agenda		√	√	√	√
247		ALCO		√	√	√	√
248	December 12, 2023	Performance Review November 2023		√	√	√	√
250	December 27, 2023	November Performance Review and December Prognosis as well as Bank BTN Pension Fund Roadmap		√	√	√	√
251		Naming, Stacking & Design of BTN Tower 2		√	√	√	√
252		Review of the Implementation of the Collective Labor Agreement in 2022		√	√	√	√
253		Review of POJK 17 of 2023 in the process of assessing the ability and suitability of prospective main parties for commercial banks		√	√	√	√
254		Project Tiger updates		√	√	√	√
255	December 29, 2023	Guarantee Fund Cut Off		√	√	√	√

Attendance										Quorum
JSM	ENR	AND	EW	NRP	HP	BY	ASN	ASN		
√	√	√	√	√	√	√	Permission	√	11	11
√	√	√	√	√	√	√	Permission	√	11	11
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	Paid leave	√	√	√	11	11
√	√	√	√	√	Paid leave	√	√	√	11	11
√	√	√	√	√	Paid leave	√	√	√	11	11
√	√	√	√	√	Paid leave	√	√	√	11	11
√	√	√	√	√	Paid leave	√	√	√	11	11
√	√	√	√	√	Paid leave	√	√	√	11	11
√	√	√	√	√	√	√	√	√	11	11
√	√	√	√	√	√	√	√	√	11	11
√	√	√	√	√	√	√	√	√	11	11
√	√	√	√	√	√	√	√	√	12	12
√	√	Permission	√	√	√	√	√	√	11	11
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	11	11
√	√	√	√	√	√	√	√	√	11	11
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
Service	√	√	√	√	√	Service	√	√	10	10
Service	√	√	√	√	√	Service	√	√	10	10
Service	√	√	√	√	√	Service	√	√	10	10
Service	√	√	√	√	√	Service	√	√	10	10
√	√	√	√	√	√	Service	√	√	11	11
√	√	√	√	√	√	Service	√	√	11	11
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	√	√	√	12	12
√	√	√	√	√	√	Permission	√	√	10	10

Joint Board of Directors Meeting with the Board of Commissioners

Throughout 2023, the agenda, dates and participants for meetings between the Board of Directors and the Board of Commissioners are as follows.

Table of Board of Directors and Board of Commissioners Meetings

No.	Date	Topic	Attendance																				
			HK	NPN	OFR	SWB	HRG	JSM	ENR	AND	EW	NRP	HP	CH	IL	ABA	AJL	SAS	AH	HTZ	HAS	MYP	
1.	February 22, 2023	Performance Review January 2023, Progress Initiative Corporate Plan, Stress Testing, Monitoring Risk Appetite, Risk Tolerance, and Recovery Plan	√	√		√	√	√	√	√	√	√		√	√	√	√	√	√	√	√	√	ijin
2.	April 12, 2023	Performance Review March 2023, Progress Initiative Corporate Plan, Stress Testing, Monitoring Risk Appetite, Risk Tolerance, and Recovery Plan		√*	√*	√	√	√	√	√	√	√	√*	√	√	√	sakit	√	√	ijin	√	√	
3.	June 21, 2023	Performance Review Bankwide and UUS, Monitoring Risk Appetite, Risk Tolerance, dan Recovery Plan Bankwide and UUS, Progress Initiative Corporate Plan, Revisi RBB and RKAP		√	√	√	ijin	√	√	√	√	√	√	√	√	√	sakit	√	√	√	√	√	√
4.	August 23, 2023	Performance Review Bankwide and UUS, Monitoring Risk Appetite, Risk Tolerance, and Recovery Plan Bankwide and UUS, Progress Initiative Corporate Plan		√	√	√	√	√	√	√	√	√	√	√	√	√		√	√	ijin	√	√	ijin
5.	October 18, 2023	Performance Review Bankwide and UUS, Monitoring Risk Appetite, Risk Tolerance, and Recovery Plan, Progress Initiative Corporate Plan, Evaluasi and Monitoring the Implementation of New Product Activities and Activities for the Bank's interests		√	√	√	√	√	√	√	√	√	√	√	√	√		√	ijin	√	√	√	ijin
6.	December 20, 2023	Bankwide Performance Review accompanied by KPI Achievement Prognosis, UUS Performance Review accompanied by KPI Achievement Prognosis, Monitoring Risk Appetite, Risk Tolerance, and Recovery Plan Bankwide and UUS, Progress Initiative Corporate Plan		ijin	√	√	√	√	√	√	√	√	√	ijin	√	√		√	ijin	√	√	√	ijin

*) as an observer since being appointed at the GMS until effective June 7 2023

***) Termination of office on August 12 2023 due to death

The agenda, date and participants of the meeting between the Board of Commissioners and the Board of Directors can be seen in the Board of Commissioners Meeting in the Corporate Governance Chapter of this Annual Report.