















Internal Meeting of the Board of Directors

Throughout 2023, the agenda, dates, and participants of the internal meetings of the Board of Directors are as follows.

Table of Internal Meetings of the Board of Directors

irector leeting	Date	Topics	НК	NPN	OFR	SWB	HRG	
lumber					JIK	3112	71110	
1		General Agenda	Paid leave	√		V	V	
2	January 3, 2023	Proposed Collegial KPI for 2023	Paid leave	√		√	√	
3		ALCO	Paid leave	√		√	√	
4	January 9, 2023	General Agenda	√	√		V	√	
5	1, 0000	Performance Review December 2022	√	√		√	V	
6	January 16, 2023	General Agenda	√	√		√	V	
7		Risk Management Committee	√	√		√	V	
8	January 17, 2023	Audit of Financial Reports Position December 2022	V	√		√	√	
9		Update on Audit Report for Financial Year 2022 and Update on BPK Audit Findings	V	V		V	V	
10		Proposed Update to the 2023 GMS Agenda	√	√		V	V	
11	January 24, 2023	Proposed Changes/Additions to Bank BTN Contact Center Access Numbers	√	√		√	√	
12		HCMD material: Talent Mobility	√	√		V	$\sqrt{}$	
13		Preparation of Strategy, Priorities and Roadmap for HCBP Implementation	√	√		√	√	
14	January 25, 2023	ALCO	√	√		V	$\sqrt{}$	
15	January 30, 2023	General Agenda	√	Paid leave		√	√	
16	January 31, 2023	Risk Management Committee	√	Paid leave		√	Service	
17	February 6, 2023	General Agenda	√	Paid leave		√	√	
18	February 10, 2023	Development of Audit of Financial Reports for 2022	√	√		√	Service	
19	13 February 2023	Loan At Risk (LAR) Projections for 2023 Credit and Financing	√	√		√	√	
20		General Agenda	√	√		√	√	
21	February 20, 2023	HCMD Material: Extension of SEVP Wholesale Banking	√	√		√	√	
22		HCMD material: Nominated Talent Bank BTN in 2023	√	√		√	√	
24		ALCO	√	√		√	V	
25		Update Progress of Al Fatih Project	√	√		Permission	V	
26	February 28, 2023	Project Roadmap and HC Strategy 2023 - 2025	√	√		√	V	
27		Work Unit KPI Assessment for 2022	√	Permis- sion		√	√	
28	M 1 / 2000	Update on SBU BTN Project Progress	√	√		√	V	
29	March 6, 2023	Meeting of the Founders, Supervisory Board & Management of Dapen	√	√		√	√	
30	March 8, 2023	HCMD Material: Sanctions and Disciplinary Committee	√	√		√	√	
31		IT Steering Committee (KPTI)						
32	March 13, 2023	General Agenda	√	Sick		√	√	
33		ALCO	√	Sick		√ √	V	



 Attenda	nce								Quorum
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√	Paid leave	Paid leave	√	V		√	V	8	8
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√	√	√	√	V		√	V	11	11
√	√	√	√	√		√	V	11	11
√	√	Service	√	V		√	V	10	10
√	√	√	\checkmark	V		√	V	11	11
V	V	√	\checkmark	V		V	V	11	11
√	V	√	√	V		√	V	11	11
√	√	√	√	V		√	V	11	11
√	√	√	√	V		√	V	11	11
√	V	√	√	√		√	V	11	11
√	√	√	√	V		√	V	11	11
√	V	√	√	V		√	V	10	10
Service	V	√	V	Service		√	V	7	7
√	√	√	√	V		√	V	10	10
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√	Permission	√	√	V		√	V	10	10
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Meeting Number	Date	Topics	НК	NPN	OFR	SWB	HRG	
Number								
		HCMD Material: Performance Assessment						
25	March 17 2022	of L1, Head of Division, Regional Office and Head of District and Determination		.1	.,	.1	.1	
35	March 17, 2023	of Production Services for Financial Year		√	√	V	\checkmark	
		2022						
36		General Agenda		√	√	√	√	
30	_			V	V	ν	ν	
		Application for Approval in Principle for						
		Beauty Contest Winners Procurement of Consultants for Planning the						
37	March 20, 2023	Construction of BTN Office Buildings		√	√	\checkmark	$\sqrt{}$	
	March 20, 2023	Jl. Pringgokusuman Yogyakarta and						
		Purchase of BTN Operational Land						
38	_	Update Viral Customer Videos and LPS		√	√	√	√	
39		Determination of Cost of Credit in 2023		√ V	\ \ \ \	√	√	
37		Determination of Cost of Credit in 2023		V		ν	V	
40		Audit Progress Audit BPK		√	Permis-	\checkmark	$\sqrt{}$	
	_				sion			
41		General Agenda		√	Permis-	√	\checkmark	
	_				sion			
42		RBC Implementation Progress Update		√	Permis-	√	$\sqrt{}$	
				<u> </u>	sion	-	*	
43	March 27, 2023	KCP Productivity Management		√	Permis-	√	\checkmark	
		, ,		<u>'</u>	sion	-	-	
44		Update Status of Mobile Banking and		√	Permis-	√	\checkmark	
		EDC		· ·	sion			
45	_	BI Fines Update		√	√ /	√	√	
46		Proposed Committees Under the Board		√	√	√	\checkmark	
		of Directors		•	, i	•	•	
47		Proposed Changes to Organizational		√	√	√	\checkmark	
	_	Structure and Divisional Sectors		· ·				
48	March 28, 2023	HCMD Material		√	√ /	V	√	
49	//taren 20, 2020	HCMD Material		√	√	√	V	
50		Performance Review February 2023 and		V	√	.1	\checkmark	
30		Prognosis March 2023		٧	V	$\sqrt{}$	٧	
51		HCMD Material: Talent Mobility		√	√	√	\checkmark	
50	March 29, 2023	HCMD Material: Sanctions and		,	,	1	,	
52		Disciplinary Committee		√	√	$\sqrt{}$	\checkmark	
53		General Agenda		√	√	V	V	
F 4		Debtor Watchlist Management CAMD2,		,	,	,	,	
54		CMBD, CSTD		√	√	$\sqrt{}$	$\sqrt{}$	
		Steerco Decision Update for Single		,	,	,		
55		Relationship Model Corporate Segment		√	√	V	$\sqrt{}$	
		Project Job Evaluation & Grading		,	,	,		
56	April 3, 2023	Structure Structure		√	√	√	\checkmark	
		Proposed 2023 Target Projections		,	<u>, </u>			
57		regarding Cost of Credit		√	√	√	$\sqrt{}$	
		Updates on Wealth Management and						
		Bunding Programs and Updates on		,	,	,	,	
58		Mortgage Development Strategies for		√	√	√	$\sqrt{}$	
		Segments above 1 M						
59		Risk Management Committee Meeting		√	√	√	V	
60	April 4, 2023	Financial Report as of March 31, 2023		√ √	√ √	√	√	
61	, .p -1 , 2020	ALCO Special		V	√ √	√	√	
62		HC Committee: Talent Mobility		V	V		V	
				•			· · · · · · · · · · · · · · · · · · ·	
63		General Agenda		√ ,	√ /	√ 	√	
64		Subsidized KPR Strategy for 2023		√	√	√	√	
65		Update on Cawang KC Customer		√	√	$\sqrt{}$	√	
		Complaints Handling						
66	April 10, 2023	LAT Certificate Completion Performance		√	√	√	√	
67		Discussion of Retail Forex Sales Strategy		√	√	√	V	
40		Consumer Loan Sales with Institutional		1	,			
68		and Corporate Banking		√	√	$\sqrt{}$	\checkmark	
40		Update Project Transaction Banking &		,	,	1	1	
69		High Yield Loan		√	√	$\sqrt{}$	\checkmark	
70	April 11, 2023	ALCO		V	√	√	√	
	, τριτί τι, 2020	7.600		V	٧	V	V	
72	April 17, 2023	ALCO Special		√	√	\checkmark	\checkmark	



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Director Meeting	Date	Topics	НК	NPN	OFR	SWB	HRG	
Number			ПК					
73		Pilot Project Business Ecosystem		√ ,	√ /	√ /	√ 	
74		Trade Services Sales Strategy Follow-up to the KBUMN Ministerial		√	√	√	√	
75		Regulation		√	√	√	V	
76	April 18, 2023	Risk Management Committee		√	√	√	√	
77	_	Update on Cawang KC Customer Complaints Handling		√	√	√	V	
78	April 26, 2023	Securing Priority Transactions and Large Institutions		√	√	√	\checkmark	
79		General Agenda		√	√	√	√	
80		BTN Mobile Banking Conversion Update to New Mobile Banking		√	√	√	V	
81		Presentation of the Final Report on the UUS Separation Study by Deloitte Consultants		√	V	√	√	
82	May 2, 2023	Proposed Cash Management Management and Sales Organization to Customers		√	V	√	V	
83		Update on Progress of Implementation of Centralization and Digitalization of Credit Document Governance in 2023		√	V	V	√	
84		Implementation of the Leadership Forum		√	√	√	√	
85		Centralization of PC and Laptop Procurement		Permis- sion	√	√	√	
86		Proposed Replacement Director Composition		Permis- sion	V	√	V	
87		KCP UMKM Partner Progress Update		Permis- sion	√	√	√	
88	— May 8, 2023	Fulfillment and Strategy for Improving HR Quality in 2023		√	√	√	V	
89		Consumer NPL Performance and NPL Prognosis for May 2023		√	√	√	V	
90		General Agenda		√	√	√	√	
91		Performance Review for April 2023		√	√	√	√	
92	May 10, 2023	Proposed Improvements to BPI Collection		Ser- vice	√	√	√	
93	May 11, 2023	Proposed Organizational Efficiency for CAMD 1 and CAMD 2		V	√	√	V	
94		Branch Productivity		√	√	√	√	
95	May 15, 2023	Upgrade Core Banking Sharia		√	√	√	√	
96		General Agenda		√	√	√	V	
97	May 16, 2023	ALCO		√	V	√	V	
98		Proposed Covid 19 Restructuring Policy and Recurrent Restructuring		√	V	√	V	
99		Update on Legal Cases in Cawang 1 and Cawang 2 Cases		V	√	√	V	
100	May 22, 2023	Application for Permit for Centralized PC and Laptop Procurement Principles		√	V	V	V	
101		Bank BTN Communication Strategy		√	√	√	√	
102		Material for Proposed Protocol for Resolving Customer Complaints via Social Media and Electronic Media		V	V	√	√	
103	May 23, 2023	IT Steering Committee Meeting (KPTI)		√	V	√	V	
104		ALCO Special		√	V	√	V	
105	May 29, 2023	Acceleration of the Goods and Services Procurement Process		Permis- sion	V	V	V	
106		Regulatory Fines 2022 - 2023		Permis- sion	√	√	√	



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Permission	√	√	V	√	√	√	√	10	10
Permission	√	√	V	√	√	√	√	10	10
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√	√	√	V	√	√	√	√	12	12
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Director Meeting	Date	Topics						
Number		·	HK	NPN	OFR	SWB	HRG	
107		Handling Legal Issues in 2023		√	√	√	√	
108		HCMD material		√	√	√	√	
109		Risk Management Committee Meeting		√	√	√	√	
110	June 5, 2023	Close the Book of Financial Reports and Revision of the 2023 RKAP		V	Permis- sion	V	√	
111	Jone 3, 2023	Update Project Strategic Business Unit		V	Permis- sion	Service	V	
112		Passive Credit Management		√	√	√	√	
113		Project Update to Accelerate Account Opening and CIF		V	√	√	V	
114	June 12, 2023	Revision of RKAP 2023		√	√	√	V	
115		KPI and SMK Employee Alignment		√	√	√	√	
116		Implementation of Internalization of the Bank BTN Corporate Culture Program		V	√	√	√	
117	June 13, 2023	Performance Review May 2023		√	√	Permission	√	
118	JUIIC 13, 2023	ALCO Special Liquidity		√	√	√	V	
119		Management Review Meeting (RTM)		Permis- sion	√	√	Permission	
120		Renovation Design for Floors 21, 22, 23 and BTN Tower Lobby		Permis- sion	√	V	Permission	
121	June 19, 2023	Update on Bank BTN Office Network Classification		V	√	√	Permission	
122	_	Update on Legal Aspects of Project Tiger		√	√	√	Permission	
123		Acceleration of the Goods and Services Procurement Process		V	√	V	Permission	
124		General Agenda		√	√	√	Permission	
125	June 20, 2023	ALCO		√	√	√	V	
127	_	Classification of Bank BTN Branch Office Network		V	√	√	V	
128	June 26, 2023	Application for Permit for the Principle of Centralization of Building Management Procurement, Application for Site Plan Approval for Gandul Land and Approval of Pringgokusuman Land Design		V	V	V	V	
129		Ecosystem Piloting Progress Update		√	√	√	√	
130	Juli 3, 2023	Proposed Policy for the Authority to Decide on Transfers		V	V	V	√	
131		Athlete Mortgage		√	√	√	√	
132		Risk Management Committee Meeting		√	√	√	Permission	
133	July 4, 2023	Position Financial Report June 2023		V	√	√	Permission	
134		HCMD material		√	√	√	√	
135		Update Branch Productivity		√	√	√	√	
136	July 10, 2023	Piloting Auto Defrost Repair		√	√	√	√	
137		Al Fatih Project Update		√	√	√	V	
138	July 11, 2023	ALCO		√	√	√	V	
139		Update Progress Project Single Relationship Model RM Corporate Segment		Permis- sion	Permis- sion	√	√	
140	July 17, 2023	Update on BPI SME and MSME Process Center		Permis- sion	V	V	√	
141	, .,	Performance Review June 2023		Permis- sion	V	√	V	
142		Internal Directors		Permis-	√	V	V	



Attendo	ince								Quorur
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√	Service	√	√	√	√	V	√	9	9
√	√	√	√	√	√	V	V	12	12
√	√	√	√	√	√	√	V	12	12
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Director Meeting	Date	Tonics					I	
Number	Date	Topics	HK	NPN	OFR	SWB	HRG	
143	July 21, 2023	Passive Consumer Credit Recovery and Rescue Strategy		V	V	√	√	
144		General Agenda		√	√	√	V	
145		Discussion of OJK Letter Regarding Asset Sales		√	√	V	V	
146	July 24, 2023	Wincor ATM Vandalism Case		√	√	V	√	
147		Submission of Cost and Benefit Analysis Results and Centralized PIP Building Management Procurement		V	V	V	V	
148		BTN Directors' Reporting		Permis- sion	√	Permission	V	
149		Utilization of Directors' Official Residence		Permis- sion	√	Permission	V	
150	July 31, 2023	Al Fatih Project Progress Update		Permis- sion	V	Permission	√	
151	_ = ===================================	Materi HCMD (Talent Mobility)		Permis- sion	V	Permission	V	
152		Implementasi Job Grade Bank BTN		√	√	V	√	
153		General Agenda		√	√	V	√	
154		General Agenda		√	√	V	Service	
155	August 7, 2023	Updates on Consumer Credit Quality Performance		V	V	√	Service	
156		Discussion of Retail Forex Sales Achievements and Strategies		√	√	V	Service	
157		Perfomance Review July 2023		√	√	√	V	
158	August 9, 2023	ALCO		√	√	√	V	
159	_ August 11, 2023	Changes in CAMD Organizational Structure		√	√	V	V	
160		Materi HCMD (Talent Mobility)		√	√	√	V	
161		KC Banjarmasin Forex Case		√	√	√	V	
162		ALCO Limited		√	√	√	V	
163		Fraud Protocol		√	√	√	V	
164	August 14, 2023	Penginan KU 4, KU 6 and KK Board of Directors' Code of Conduct		V	√	V	√	
165		Changes in Remuneration for Directors and Board of Commissioners		√	√	V	V	
166		General Agenda		√	√	V	V	
167		Update on SME and Commercial Credit Portfolio		√	√	V	Permission	
168	August 21, 2023	Update on the Banjarmasin KC Foreign Exchange Case		√	√	V	Permission	
169		Optimizing KCP Productivity		√	√	V	Permission	
170	August 23, 2023	Meeting of the Board of Directors with the Board of Commissioners		√	√	V	V	
171		General Agenda		√	√	√	V	
172		Prioritization of Procurement of Goods and Services		√	√	V	V	
173	August 28, 2023	HCMD material		√	√	V	V	
174		Proposed Changes to the Authority for Employee Disciplinary Sanctions		√	√	V	V	
175		Retail TPF Achievement Strategy in 2023		V	√	V	V	
176	August 31, 2023	KPTI		V	√	V	V	
177		General Agenda		V	√	√	Permission	
178	September 5, 2023	Revamp Website BTN		V	√	√	Permission	
179		Update on Progress of BTN Tower 2		√	√	Permission	Permission	



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Director								
Meeting Number	Date	Topics	НК	NPN	OFR	SWB	HRG	
180		Update on BTN and IFG Life Partnership Collaboration Progress		√	V	Permission	Permission	
181		Network Development Plan		√	√	√	V	
182		Bank BTN's Significant Findings in 2023		√	√	√	V	
183	September 11, 2023	Liquidity Buffer Institution Customers		√	√	√	V	
184		SBU Project Update		√	√	√	V	
185		Accelerating the Achievement of Subsidized KPR Realization in 2023		V	Service	V	V	
186		Risk Management Committee		Ser- vice	√	Service	Service	
187	September 12, 2023	Performance Review for August 2023		Ser- vice	V	Service	Service	
188		ALCO		√	√	√	V	
189		General Agenda		√	√	√	V	
190	September 25, 2023	Jalin ATM and EDC Merchant updates		√	√	√	V	
191	Seprember 23, 2023	HCMD material		√	√	√	V	
192		ALCO		√	√	√	V	
193	September 26, 2023	Risk Management Committee		√	Permis- sion	V	Permission	
194		General Agenda		√	√	Education	Permission	
195		Update on Commercial Bank Governance Provisions Regarding the Issuance of POJK 17/2023		V	√	Education	Permission	
196	2 October 2023	Market Insight Aspirations Regarding BBTN Share Prices		V	V	Education	V	
197		Gathering of Directors' & SEVP's Aspirations Regarding the 2024 RKAP		V	V	Education	√	
198		HCMD material		√	√	Education	V	
199		HCMD material		√	√	Education	V	
200		General Agenda		√	√	Education	V	
201		KCP Optimization Update		√	√	Education	V	
202	October 9, 2023	Update regarding Guarantee Fund		√	√	Education	V	
203		Anticipate and Secure Ransomware Attacks		V	√	Education	√	
204	October 10, 2023	Performance Review September 2023		√	√	Education	V	
205	October 10, 2020	ALCO		√	√	Education	V	
206	_	Update on Purchase Progress of BTN Tower 2		V	√	√	√	
207	October 16, 2023	Bank BTN Investment Plan in Venture Fund Products		√	V	√	V	
208		Review Struktur Grade BTN dan Kewenangan Memutus Mutasi		√	√	√	√	
210		General Agenda		√	√	√	V	
211		Update & Performance Cash Management		√	V	√	√	
212	October 24, 2023	Proposed Speed Up Implementation of the End State Phase HCBP Organizational Structure		V	√	Permission	√	
213		HCMD Committee		√	√	Permission	V	
214		ALCO		√	√	Permission	V	
215	October 30, 2023	Socialization of Company Document Standardization		V	V	V	Permission	
216		Proposed RKAP for 2024		√	√	√	Permission	



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Director Meeting	Date	Topics						
Number			HK	NPN	OFR	SWB	HRG	
217		Corporate Uniform Design for 2024		√	√	√	√	
218	November 30, 2023	Consumer Credit Quality Update Position 31 October 2023		√	√	√	V	
219		Special Agenda		√	√	V	√	
220	November 8, 2023	Bank BTN Organizational Structure for 2024		√	√	√	√	
221		2024 Business Plan		√	√	√	√	
222		BTN 2 Tower Purchase Plan		√	√	√	√	
223	November 13, 2023	Bank BTN Pension Fund Business Plan for 2024		√	√	√	√	
224		Management Review Meeting (RTM)		√	√	V	√	
225		General Agenda		√	√	Service	√ ·	
226	November 14, 2023	Performance Review October 2023		√ √	√	V	√ √	
227		ALCO		\ \ \	√	V	√	
228		General Agenda		1	√ √	Service	√ √	
229	November 20, 2023	Limited Review of Financial Reports as of 30 September 2023		√ √	√	Service	√ √	
230		Special Audit of the Kring KC Palembang Case		V	√	Service	V	
231		Discussion of Occupational Safety and Health Management System Management		V	V	Service	√	
232		Proposed RAKB for 2024		√	√	Service	√	
233		HCMD Committee		√	√	Service	√	
234	November 21, 2023	KPTI		√	√	√	√	
235	November 27, 2023	Submission of 10 Strategic Initiatives for 2024		√	√	√	√	
236	November 28, 2023	ALCO		√	√	V	√	
237	,	Sharia Banking Roadmap		√ √	√	√	√	
238		Financial Statements November 2023		Permis- sion	√	√	√	
239	December 4, 2023	Update on the Novation Credit Progress of Priyek East Point and Randu Alas		Permis- sion	√	√	V	
240		Col 2 Drop Strategy		√	√	V	√	
241		General Agenda		√ √	√	, V	√ √	
242	December 11, 2023	Evaluation Report on the Effectiveness of Implementation of the 2023 APU, PPT & PPPSPM Program as Part of Active Supervision of the Board of Directors in accordance with POJK Number 8 of 2023		V	V	√	V	
243	December 11, 2023	Update Liquidity Conditions		√	√	√	√	
244		Transfer of Guarantee Funds to Escrow Account		√	√	√	√	
245		OJK Audit Follow-up		√	√	V	√	
246		General Agenda		√ √	√ √	√ V	√	
247		ALCO		√ √	√ √	√ V	√	
248	December 12, 2023	Performance Review November 2023		√ √	√	√	√	
250		November Performance Review and December Prognosis as well as Bank BTN Pension Fund Roadmap		√	√	√	√	
251	December 27, 2023	Naming, Stacking & Design of BTN Tower 2		√	√	√	√	
252		Review of the Implementation of the Collective Labor Agreement in 2022		V	√	√	√	
253		Review of POJK 17 of 2023 in the process of assessing the ability and suitability of prospective main parties for commercial banks		V	V	√	V	
254		Project Tiger updates		√	√	√	√	
255	December 29, 2023	Guarantee Fund Cut Off		V	√	V	V	



Attendance									Quorum
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